

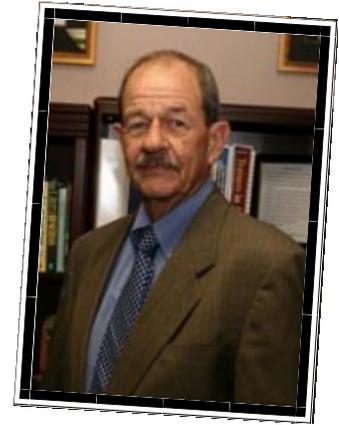
City of Corsicana 2010 Highlights



INSIDE:

- **FINANCIAL CONDITION**
- **BUSINESS IMPROVEMENTS**
- **INVESTMENTS IN QUALITY OF LIFE**
- **COMMUNITY SERVICES**
- **COMMUNITY DEVELOPMENT**
- **INVESTMENTS IN INFRASTRUCTURE**
- **ENVIRONMENTAL SERVICES**

From the Desk of
C.L. "Buster" Brown
Mayor, City of Corsicana



Dear Citizens of Corsicana:

The City of Corsicana ended 2010 in a strong financial position. Even though revenues were down, City staff adjusted spending and the year ended with an 8.0 % reduction in expenditures from actual 2009 expenses. The City was able to cover the decrease in the fund balance that occurred last year and add 30 days to the operating reserve. One major result of these conservative fiscal policies was that the City's debt ratings improved significantly. This allowed the refinancing of considerable debt at much better interest rates.

City management anticipates restoring some of the personnel who were eliminated in 2010 and using private contractors to restore other reduced services. It will be possible to add much needed resources to the street maintenance budget and to proceed with the reconstruction of Forest Lane.

Corsicana continues to improve the quality of life for its citizens which should be the goal of municipal government.

Sincerely,

A handwritten signature in black ink that reads "C.L. Brown".

C.L. "Buster" Brown
Mayor

A Note From the
City Manager



To the Citizens:

The City of Corsicana weathered another year of challenging economic times. Staffing levels were reduced at midyear to address an anticipated revenue short fall. The revenues did not drop as much as feared. This allowed the General Fund to end the year in good position. The City has made excellent progress toward financial stability.

Quality of life investments have been made in several areas. The Street reconstruction plan stayed on schedule with an added project of the reconstruction of 2nd Avenue between 13th and Main. This project enhanced the Courthouse area and improved traffic flow. The 2007 Bond Program is progressing, as is the 7th Avenue reconstruction. Utility improvements have been made with the addition of a pump station on Park Row.

The commercial investment in the community rose by \$20.0 million. Construction projects making up this increase include the construction of the new Cinergy Cinemas, Northside Baptist Church expansion, First Baptist Church remodel, Cambridge Crossing Senior Residency Facility, Skilled Nursing Facility, Cook Center Expansion, Navarro College Oil and Gas Building and the Navarro College Police Department Building.

This 2010 Annual report offers evidence of continued advancement toward improved quality of life and prudent use of the citizen's tax dollars.

Sincerely,

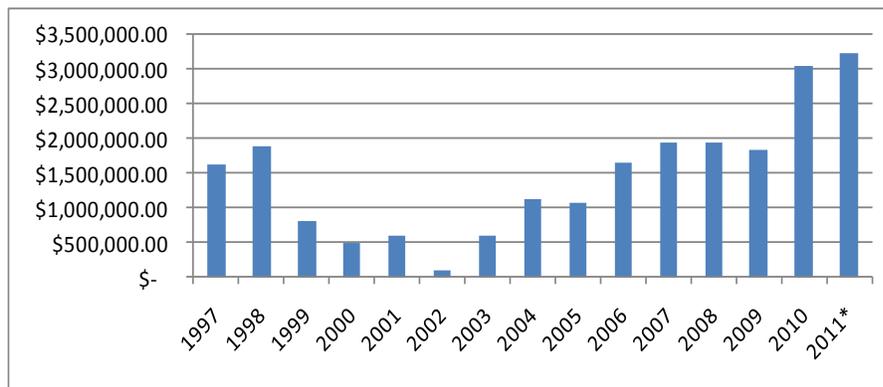
A handwritten signature in black ink that reads "Connie Standridge".

Connie Standridge
City Manager

Financial Condition:

The City of Corsicana's financial condition improved during 2010. Many hard decisions in spending and staff reductions allowed the overall fiscal position of the City to remain positive.

- The General Fund actual revenues failed to meet budgeted revenues by \$380,008. The decrease in revenues is attributed to a decline in property tax and sales tax collection. In addition, there was a \$350,962 decrease in the franchise fees collected. To offset the decreased revenues, the City took several steps to generate revenue. There were two pieces of surplus property that were sold at public auction. This sale netted the City \$261,372. Slight increases in fees produced increased revenues in minor line items. Expenses were cut during the year to make up for a decline in revenues. The General Fund will add \$1,198,843 to the fund balance. This balance gives the City 75 days of operating revenue. Generally accepted accounting standards recommend a City should maintain at least 90 days of operating expenses in a fund. The fund balance is projected to increase in 2011 given predicted tough economic times.



*Estimated

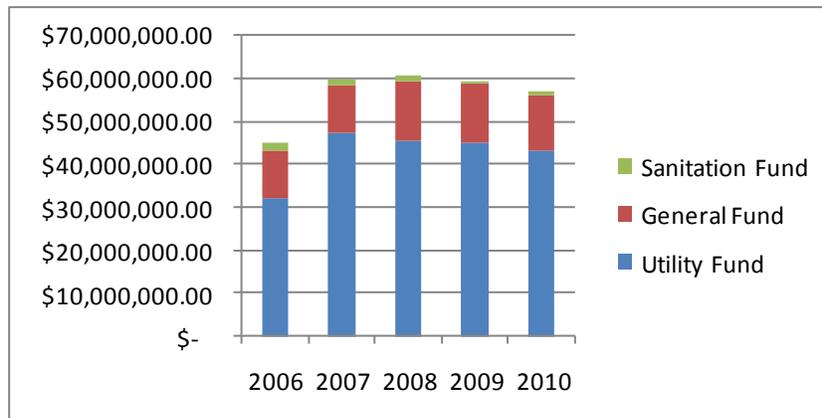
- The 2010 year showed an increase in the tax base for the City of \$38,815,827 for a total of \$1,222,239,080 in property value inside the City of Corsicana.
- The tax rate has been constant over the last 7 years at 0.6272 cents per \$100 value.
- City bond ratings have been increased over the past few years. The rating agencies, Standard & Poor's and Moody's, spent a great amount of time analyzing and studying the financial data of the City. By recommending these increases, they have demonstrated that the professionals in the field have confidence in the City's current financial policies and condition.

City of Corsicana, Texas Ratings History

| General Obligation | | | |
|--------------------|---------|------------|------|
| Date | Moody's | Date | S&P |
| 8/17/2001 | Baa1 | 12/11/2000 | BBB+ |
| 1/19/2007 | A3 | 2/27/2008 | A- |
| 4/23/2010 | A1* | 2/5/2010 | A |

| Waterworks & Sewer System | | | |
|---------------------------|---------|------------|------|
| Date | Moody's | Date | S&P |
| 10/4/1999 | Baa1 | 12/12/2000 | BBB |
| 4/23/2010 | A1* | 3/21/2008 | BBB+ |
| 6/29/2010 | A2 | 8/14/2009 | A- |

* Recalibration - Change in Ratings Scale



- The 2010 budget year represented the first full year with restructured water and sewer rates. Rates were increased to meet rising debt service requirements for prior water and sewer system expansions and renovations, and rising operating cost for the utility system.
- Currently the City carries \$43,085,475 in the Utility Fund, \$686,096 in the Sanitation Fund and \$13,023,103 in the General Fund. Additional debt will be issued in 2011 for the next bond street, Forest Lane, a new ladder truck, one water line relocation project and repayment of the COE debt for work on Navarro Mills Reservoir.

Business Improvements:

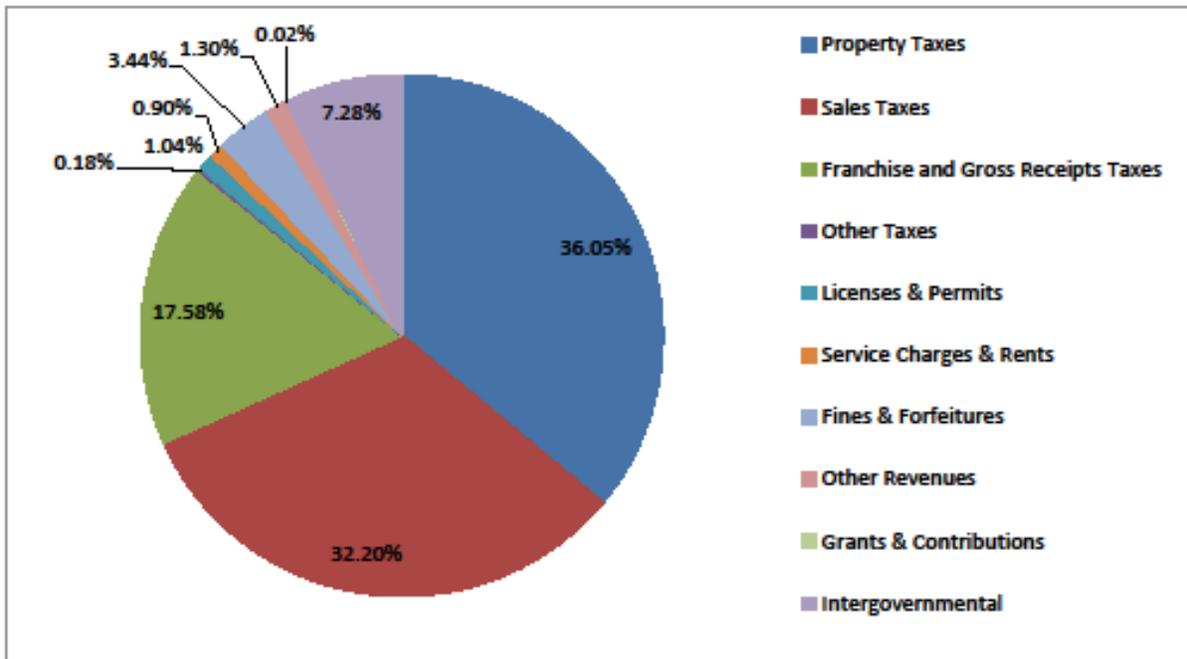
- Established payment of municipal fees online using credit cards or other electronic means.
- The Council approved the division and sale of two surplus property holdings.
- The tax rate remained at \$0.6272 for the seventh year in a row.
- The State Comptroller designated the City of Corsicana as a Leadership Circle gold member entity. The designation is a measure of how transparent the City's financial disclosure is to the public. There is only one level above gold. As part of this program, the City now publishes a weekly transaction report of all checks written, current monthly financial reports, the annual audit, and current budgets online for public review.
- Corsicana's tourism director Steve Dieterichs' efforts to increase the community's profile as a tourist destination were recognized recently at the Texas Association of Convention and Visitors Bureaus' annual conference in Lubbock. A series of Corsicana advertisements appearing in *Texas Highways* took top honors for cooperative marketing among cities with tourism budgets below \$350,000.



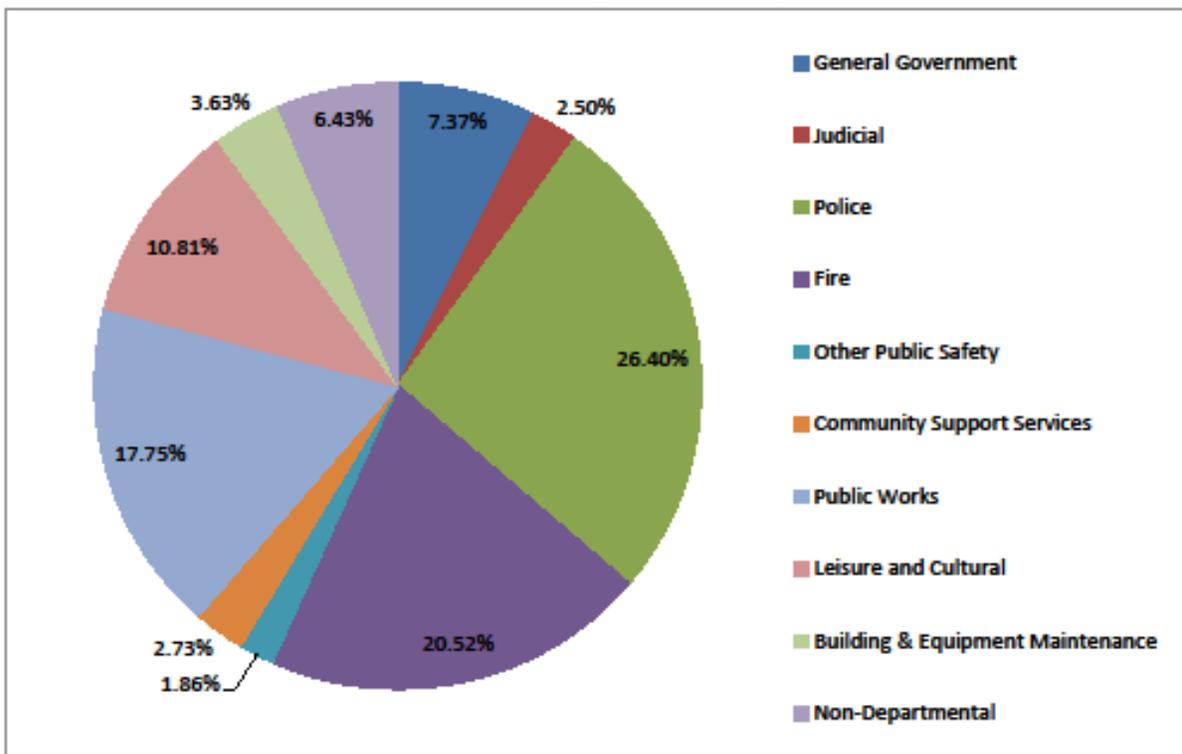
Comptroller
Leadership
Circle Member

- The Police Department sought and received a grant for replacement of the computer aided dispatch software. New World was selected as the vendor. The implementation will solve many longstanding issues for the Police and Fire Department.
- The Municipal Court participated in the annual warrant roundup through the State of Texas and had great success. Sharon Jennings completed the 6th year of study of the NCSC Court Executive Development and ICM Court Management program, graduating February 2010. She is one of only 30 Certified Court Managers in the State of Texas.

City of Corsicana General Fund Budgeted Revenues



General Fund Budgeted Expenditures





Investments in Quality of Life:

- The Council adopted a comprehensive Parks and Recreation Master Plan. This plan allows the City to apply for grant funding through the Texas Parks and Wildlife Program for park development.
- The Parks and Recreation Department, with assistance from private foundations, operated the swimming pools for the 2010 season. The balance of the funds will be used to resurface the Community Park jogging trail and purchase a new vacuum for the pools.
- The Parks and Recreation Department accepted 23 trees from TXU Energy and planted them in Fullerton Garritty park with assistance from the Collins Middle School Student Council.
- The City accepted the Oil Town Plaza from the Corsicana Preservation Foundation to commemorate the impact of the oilfield on the City of Corsicana.
- The Parks Department and the Texas Fish and Wildlife hosted the Annual Hooked on Fishing Event at the IOOF Park.
- The City participated with County Officials in two separate cleanup days. The first was the Navarro County Clean up in June of 2010 and the second was a tire collection day in September 2010. Both days were a success and made noticeable improvements on city streets and neighborhoods. In addition, in partnership with the County Extension service, the City hosted an e-waste Day. Citizens were able to dispose of electronic waste at no cost. Items such as computers, monitors, printers and televisions were collected, packaged and shipped for recycle.



Community Services



The **Corsicana Public Library** is a service-based division of the City of Corsicana, designed to provide library materials, programs, and services to enhance the educational, informational, recreational, and civic life of residents of the community. The Library develops resources, information/reference services, and programs of interest to all age groups and works with the City administration and all City departments to enhance opportunities available to all citizens. The Library also dedicated the newly remodeled Nancy Roberts Meeting Room.

- Served 85,978 individuals entering the Library; circulated 121,859 items.
- Library holdings increased to 77,946 items.
- 22,469 customers used the 14 computers available for public use.
- 2,029 people attended Library programs.
- 2,533 new Library cards were issued in 2010.
- 7,335 food items were donated to the Food Pantry.
- 3,028 customers visited the Library's Genealogy room, up 1% from the previous year.
- The 2010 Summer Reading Club saw 1,317 people attend the weekly performances, up 9% from 2009.



The **Senior Activity Center** is a facility that provides a place for seniors in the community to gather and enjoy activities. The City provides a full-time director and supplies for numerous activities. Some of these include ceramics, books, games, computer training, dance lessons and singing. The center arranges travel packages via Diamond Tours for seniors, and hosts the Navarro County Newcomers Club, the Navarro County Historical Society, Navarro County Arts League and other groups. Attendance for the calendar year was 12,789.

Pioneer Village is owned by the Navarro County Historical Society and operated by the City of Corsicana. The City funds a full-time curator and maintains the grounds. The volunteer staff assisted numerous individuals with research and most recently, Dr. Tommy Stringer with the research for his book titled Corsicana. Visitors included 2,574 individuals representing many states and a host of foreign countries.





Community Development

- A **Texas Capital Fund** grant was received for infrastructure required for a new multi-screen movie theater and entertainment center. Cinergy Cinemas opened in 2010. This represents the City's continuing effort for economic development and job creation. In addition, the City completed the necessary improvements for the Denny's Restaurant another Texas Capital Fund grant project. These two projects represent \$1,500,000 invested by the State of Texas and secured by the City for improvement of infrastructure to encourage economic development.
- The City continues to negotiate with **Navarro Energy** for the sale of raw water for a proposed power generating facility. The sale of water to this plant could mean revenues of \$1 million per year to the Utility Fund.
- A total of \$3.4 million in sales tax revenue has been granted to the Industrial Foundation since 2004 for reinvestment in the IH 45 US 287 corridor. This investment was an incentive for the construction of **the Gander Mountain Facility**. In addition, a Tax Increment Financing District was established in the Corsicana Crossing area to provide incentives for infrastructure development. The TIF has created \$33 million dollars in new development.
- Sales tax revenue was also granted to the Corsicana Development Commissions in the amount of \$ 143,000. The grant is specifically under an agreement entered into between the City and the CDC for the promotion of Corsicana as a tourist attraction and funding of the Arts. The Council receives regular reports on how the money is being used.
- The commercial investment in the community rose by \$20.0 million. Construction projects making up this increase include the construction of the new **Cinergy Cinemas, Northside Baptist Church expansion, First Baptist Church remodel, , Skilled Nursing Facility, Cook Center Expansion, Navarro College Oil and Gas Building and the Navarro College Police Department Building.**
- **Pactiv Corporation**, a Corsicana strategic partner since 2001, launched an additional expansion of its Corsicana facility with a capital investment of \$3.175 million that created 20 new, full time jobs.
- **Russell Stover Candies**, a community industrial ally since 1999, expanded its already significant presence in Corsicana in excess of \$2.2 million creating 55 new, full-time jobs for our residents.
- **Effective Environmental, Inc. (E2)** selected Corsicana as an expansion location for its four phase environmental operation generating a capital investment of approximately \$10 million and creating 30 new, full time jobs.
- **The Cambridge Crossing** residential village held its grand opening in December 2010 and features 106 beautiful residential units for retirees to enjoy during their golden years of life.
- **The Independent Order of Odd Fellows (IOOF)** broke ground in June 2010 for the renovation of the existing IOOF Administration Building that will house IOOF Grand Lodge offices plus meeting rooms and storage. A planned Phase 2 project will feature the construction of a 750 seat events center.



Investments in Infrastructure

- The Engineering Department sought and received a grant to reconstruct a portion of a 30” sanitary sewer line from Commerce to Business 45. The project represents a value of \$350,000.
- The group managed a HOME Grant through the Texas Department of Housing and Community Affairs that will provide 5 low income or disabled families in the City of Corsicana with new homes at no cost.
- This department designed, administered, and inspected projects totaling over 3.5 million dollars, including the reconstruction of E13th Avenue, the Safe Routes to School sidewalks, signs and markings, the Safe Routes to School installation of solar school warning flashers, the Texas Capital Fund grant for the Denny’s Street/Ridgeway Drive and associated utilities.
- The Council issued funding for the relocation of utilities along 7th Avenue to facilitate the reconstruction of that roadway. They also awarded the bid for construction of the West Park Row Booster Station to address pressure issues in the western section of the city.
- In 2007, the voters approved a \$17.0 million dollar street bond program. This represents the first capital investment in streets since 1990. The second round of the street projects was funded. The second street completed was 13th Avenue from Business 45 to Lago de Plata. Forest Lane from North Beaton to Dobbins Road will be the next street.
- The City and Cinergy Cinemas was awarded a 2010 Texas Capital Fund Grant for \$750,000 to build the Corsicana Crossing Extension.
- The City was awarded a Stimulus Grant from SECO that was specifically designated for Energy Efficient Projects. The City chose two projects: the upgrade of City Traffic Signals to LED lenses from standard incandescent bulbs and the upgrade of the City of Corsicana Public Library lighting fixtures. These projects will be complete in the 2010-2011 fiscal year.
- Preliminary FEMA Floodplain maps were incorporated into GIS database and public meetings were hosted.
- The US Census Bureau LUCA Survey/BAS Survey was updated with current information.
- The 36” water line from the intake structure in Richland Chambers Lake to Lake Halbert was completed in February 2010.





Bulk Solid Waste

- Responded to **9,050** brush pick up requests
- Removed & disposed of over **19,697** cubic yards of brush/debris from curbside/overgrown lots
- Disposed of approximately **552** cubic yards of debris via truck spots for the landfill
- Several large trees removed from April high wind storm damage
- Prepare downtown area for Derrick days, visit from First Lady Governor and holiday celebrations

Street Improvements

- Completed 30 blocks of crack seal
- 9,489 tons of asphalt was used to improve residential streets.
- 159 miles of City streets were swept on a routine basis.
- 35 blocks of ditch were cleaned alongside City thoroughfares.
- The City invested \$1,830,412 dollars in the street department. Of this amount, \$130,000 was spent on materials for street maintenance on many areas of concern and \$230,000 was spent on materials for street reconstruction. Streets included portion of North 22, West 2nd Avenue, North 3rd, South 1st, South Benton, Miracle Drive, and Woodcastle.



Utility System Maintenance

Calls Received/Logged:

| | |
|---|-------|
| Sewer Calls - Total..... | 6,280 |
| Sewer C/O Install | 150 |
| Sewer Tap..... | 28 |
| Sewer Lines – Lower..... | 8 |
| Sewer Repairs - Major..... | 48 |
| Sewer Repairs - Minor..... | 190 |
| Water On/Off..... | 6,140 |
| Water Lines – Lower..... | 15 |
| Water Tap..... | 15 |
| Water Leaks – Major..... | 335 |
| Water Leaks - Minor..... | 350 |
| Line Locates..... | 1,800 |
| Sewer camera was used to view lines ranging from 6”-19” diameter for useful trouble shooting of sewer concerns..... | 650 |
| New Sewer/Water Lines - # of feet installed..... | 1,200 |



Environmental Services

Environmental Services continues to operate a water treatment system, a wastewater treatment facility and a sanitary landfill in compliance with state and federal standards as designated by the Texas Commission on Environmental Quality (TCEQ); therefore, being designated as a “Superior Water System” by TCEQ. Environmental Services consists of forty-two (42) employees. Shown below are 13 employees that hold an “A” certificate from the TCEQ. This is the highest designation the state issues and is very difficult to attain. One employee, Kyle Pritchett, holds a double “A” in water and wastewater. As required by TCEQ, Environmental Services updated the City of Corsicana’s Water Conservation and Drought Management Plan in an effort to conserve water and establish standards to ensure an adequate water supply through 2050 and beyond.



Front Row: Bobby Perry – Solid Waste, David Harwell, Jr. – Water Treatment, Glen Perkins – Solid Waste, Wallace Watson – Water Treatment
 John Howard – Wastewater Treatment, Doug Spain – Water Treatment
 Back Row: Mark Williams – Solid Waste, Kyle Pritchett – Wastewater & Water (Double “A”), Eddie Putman – Water Treatment
 Cliff NeSmith – Water Treatment, Jason Beard – Water Treatment, Deen Brown – Water Treatment

How much water do we use?

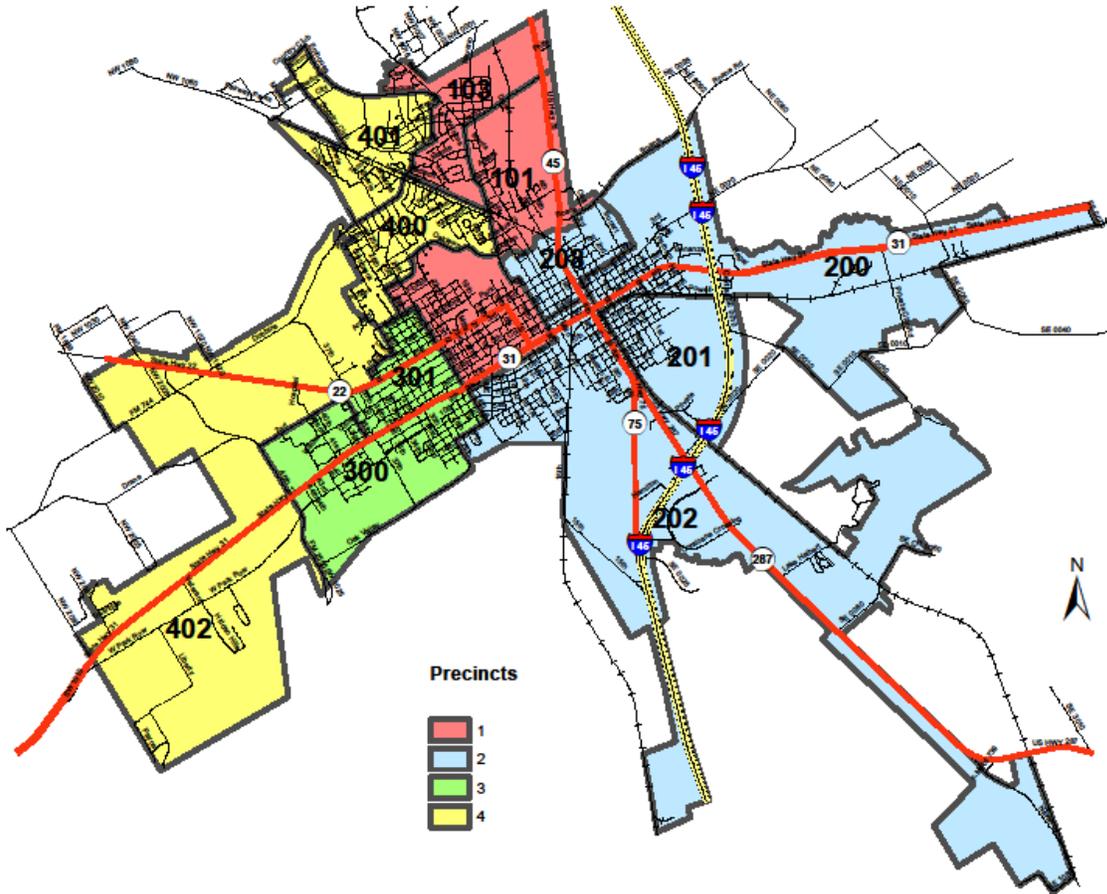
| WATER PUMPAGE | 2006-2007 ACTUAL | 2007-2008 ACTUAL | 2008-2009 ACTUAL | 2009-2010 ACTUAL |
|-----------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|
| NAVARRO MILLS WTP | 1,489,772,000 | 1,740,719,000 | 1,987,113,000 | 2,035,770,000 |
| LHWTP | 797,582,000 | 480,642,000 | 510,380,000 | 506,392,000 |
| NAVARRO MILLS WTP GPD | 4,081,567 | 4,769,093 | 5,444,145 | 5,577,452 |
| LHWTP GPD | 2,185,000 | 1,317,000 | 1,398,000 | 1,387,000 |
| TOTAL WATER PUMPED | 2,287,848,000 | 2,246,772,000 | 2,497,493,000 | 2,542,261,000 |

How much wastewater do we treat?

| AVERAGE DAILY WASTEWATER FLOW | | | | |
|--------------------------------------|-----------|-----------|-----------|-----------|
| WWRC EFFLEUNT | 2,979,416 | 2,686,295 | 2,437,671 | 2,999,416 |
| MCKINNEY CREEK/OVERLAND | 359,238 | 265,181 | 269,131 | 493,915 |
| INFLUENT TOTAL | 3,116,447 | 2,713,276 | 2,685,641 | 2,268,392 |

How much trash do we generate?

| | | | | |
|--------------------------|---------|---------|---------|---------|
| Total Annual Cubic Yards | 355,512 | 360,638 | 364,430 | 346,037 |
|--------------------------|---------|---------|---------|---------|



Precinct 1 Council Member
Tom Wilson

Precinct 4 Council Member
George Walker

Precinct 3 Council Member
Stephen Andrews

Mayor of Corsicana
C.L. "Buster" Brown

Precinct 2 Council Member
Ruby Williams

Council Mailing Address: Corsicana Government Center
200 North 12th Street
Corsicana, Texas 75110

Telephone: (903) 654-4800
Fax: (903) 654-4999

City of Corsicana Department Directors

| DEPARTMENT | NAME | TITLE | PHONE | EMAIL |
|------------------------|---------------------|---------------|--------------|--|
| Administration | Connie Standridge | City Manager | 903-654-4803 | cstandridge@ci.corsicana.tx.us |
| Municipal Court | Mike Russell | City Judge | 903-654-4856 | mrussell@ci.corsicana.tx.us |
| Police | Randy Bratton | Police Chief | 903-654-4900 | rbratton@ci.corsicana.tx.us |
| Fire | Donald McMullan | Fire Chief | 903-654-4958 | dmcmullan@ci.corsicana.tx.us |
| Engineering | Elizabeth Borstad | City Engineer | 903-654-4891 | eborstad@ci.corsicana.tx.us |
| Environmental Services | Larry Murray | Director | 903-654-4889 | lmurray@ci.corsicana.tx.us |
| Parks & Recreation | Sharla Allen | Director | 903-654-4879 | sallen@ci.corsicana.tx.us |
| Financial Services | Virginia Richardson | Director | 903-654-4975 | grichardson@ci.corsicana.tx.us |
| Library | Chad Freeze | Director | 903-654-4810 | cfreeze@ci.corsicana.tx.us |
| Main Street | Steven Dieterichs | Director | 903-654-4851 | sdieterichs@ci.corsicana.tx.us |
| Public Works | Ron Lynch | Director | 903-654-4878 | ron_lynch@ci.corsicana.tx.us |
| Planning & Zoning | Paul Ward | Director | 903-654-4872 | pward@ci.corsicana.tx.us |
| Human Resources | Jeff Schafer | Director | 903-654-4822 | jschafer@ci.corsicana.tx.us |
| Tourism & Promotions | Steve Dieterichs | Coordinator | 903-654-4851 | sdieterichs@ci.corsicana.tx.us |
| Economic Development | Lee McCleary | Director | 903-654-4806 | lmccleary@ci.corsicana.tx.us |



City of Corsicana Boards and Commissions

- Planning & Zoning Commission
- Parks and Recreation Commission
- Housing Authority Commission
- Library Board
- City County Health Department Board
- Corsicana Landmark Commission
- TIF Board
- Airport Advisory Board

City of Corsicana

200 North 12th Street

Corsicana, Texas 75110

(903) 654-4800

www.cityofcorsicana.com

